

# Sustainable Finance

## CIB At 50: A Legacy of Resilience, and the Future of Sustainable Impact

After marking half a century of resilience and innovation, CIB is charting a bold course towards the future; one defined by greater achievements and sustainable impact. Guided by the principles of sustainable finance, we are building the foundation for the next fifty years of resilience, profitability, and value creation. The 50th anniversary was more than a celebration; it was the launchpad for the next chapter. We are not just honoring the past; we are building on it. With

every step, we reaffirm our commitment to pioneering sustainability, leveraging on ESG in driving long-term value creation, and leadership that adapts, evolves, and endures. CIB has progressed towards systemic integration, embedding ESG considerations in product structuring, credit evaluation, capital allocation, and client engagement. This systemic transition was based on our progressive Sustainable Finance Policy and Strategy, supported by an architecture of reputable global sustainability frameworks, DFIs technical assistance, and forward-driving regulatory mandates.

## 50 Years CIB & a Decade of ESG Achievements

In 2025, we commemorate 50 years of CIB, 10 years of ESG reporting, 5 years of Green Bonds, and 4 years of Sustainable Finance System & Strategy implementation.

Having embraced ESG principles more than a decade ago, CIB's 50th anniversary marks three key ESG milestones: **First**, ten years of sustainability disclosures culminated in CIB publishing its ESGDD 2024 report. It introduced a fundamental revision of the classic 'ESG' acronym by adding a 4th pillar 'Data & Digitization', while highlighting CIB's progress across all

four reporting pillars. The report also consolidated the global ESG reporting frameworks which CIB is aligned with, as well as the quantitative ESG KPIs Data Pack to meet the expectations of investors, creditors, and regulators. **Second**, the 5<sup>th</sup> anniversary of Egypt's first corporate Green Bond issued by CIB which represents a pioneering achievement in sustainable finance. **Third**, the successful conclusion of four years of Sustainable Finance System & Strategy Implementation, that embedded ESG considerations across the bank's operations. Looking ahead, CIB remains committed to refining its model and future-proofing value creation for the next half-century.

- 2013 Sustainability Department Establishment
- 2015 Published the first GRI Sustainability Report
- 2016 Listed in FTSE4Good Index (Constituent)
- 2017 Launched the First Environmental and Social Risk Management System (ESRMS) in Egypt.

- 2018
  - Published the First Consolidated Carbon Footprint Report in Egypt.
  - Disclosing through the Carbon Disclosure Project (CDP).
- 2019
  - Became a Founding Signatory of the UNEP FI Principles for Responsible Banking (PRB).
  - Adopted practices aligned with the Bloomberg Gender-Equality Index.

- 2020
  - Endorsed the Taskforce on Climate-Related Financial Disclosures (TCFD).
  - Achieved the target of 10% reduction in Scope 1 and 2 GHG emissions, which was set in 2018.
- 2021
  - Issued Egypt's First Corporate Green Bond.
  - Became the first Commercial Bank in Africa to publish an Ecological Footprint Report.
  - Published the first Principles for Responsible Banking (PRB) Impact Assessment Report.
  - Became a Founding Signatory of the Net Zero Banking Alliance (NZBA) and represents Africa on its Steering Group.
  - Adopted the Equator Principles.
  - Became a Founding Signatory of the UNEP FI Commitment to Financial Health and Inclusion.
  - Reporting to SASB standards.
  - Became the Co-Chair of the Closing the Gender Gap Accelerator supported by the World Economic Forum.
  - Launched the 'Sustaining Sectors' sectoral decarbonization capacity-building program for clients.
- 2022
  - Integrated Sustainable Finance into the Bank's Corporate Strategy.
  - Expanded the PRB Impact Assessment Report to cover all lines of business.
  - Integrated ESG principles across all policies.
  - Joined the Partnership for Carbon Accounting Financials (PCAF).
  - Launched the Green Bonds program, empowering regional financial institutions to access the debt capital markets climate adaptation finance in the region.
  - Launched the 'Sustainable Finance Academy', an empowerment program by the Bank to mainstream sustainable finance education.
  - Published the first NZBA Baseline Report and Equator Principles Impact Report.
  - Published the first TCFD Report.
  - Published the third Ecological Footprint Report covering three (3) scopes, evolving from the carbon footprint to include Land and Water footprints.
- 2023
  - Signed a 7-year USD 100 Million loan with IFC to finance sustainability projects.
  - Published the first TNFD Integrated Report.
- 2024
  - Signed a 7-year USD 100 Million loan with IFC to finance sustainability projects.
  - Published the first TNFD Integrated Report.
- 2025
  - Published the CIB Climate Change Risk Guide
  - Updated the CIB Sustainable Finance Framework
  - Secured USD 70 million for transition finance and EUR 2 million in technical assistance (PROPARCO / GCF)



## 2025 Milestones

CIB has deepened its leadership in sustainable finance by channeling capital into a wide spectrum of environmental and social impact-driven projects, such as renewable energy, energy efficiency, green building, and water management. These strategic investments have reinforced the Bank's position as a first mover in climate-aligned finance and placed it at the forefront of Egypt's transition to a low-carbon economy. CIB's efforts included a scientific sectoral decarbonization pathways approach to support hard-to-abate sectors in their transition journey.

This momentum stems from a foundational shift that laid the groundwork for several pioneering milestones. Among them were the publication of Egypt's first carbon footprint report and the implementation of the Environmental and Social Risk Management System (ESRMS), alongside the integration of ESG principles across all lines of business. Further advancing transparency, CIB published its Ecological Report, which added the dimension of 'land' to the classic 'water' and 'power', and quantified environmental performance across operational scopes. This approach underscores the Bank's dedication to managing its ecological footprint with the same rigor and discipline it applies to financial performance.

These efforts culminated in the issuance of Egypt's first corporate Green Bond in 2021, placed with the International Finance Corporation (IFC), a transaction that reflected global investor confidence in CIB's governance, risk management, and commitment to responsible finance.

CIB's sustainable finance agenda has been deeply aligned with Egypt Vision 2030, the National Climate Change Strategy 2050, and the United Nations Sustainable Development Goals, while weaving them with CIB 50 years of heritage of values, resilience and accumulated market experience.

## Sustainable Finance 2025 Key Highlights

### Greening the Lending Portfolio - Funding Egypt's Sustainable Development

As of 31 December, 2025, CIB's direct credit exposure to environmental and social projects reached, as per the Central Bank of Egypt's criteria, represented 19.8% of the Bank's total direct lending portfolio. These projects are funded through blended finance,

internal resources, and capital mobilization from DFIs, like the IFC, the EBRD, and PROPARGO.

The Sustainable Finance outstanding lending portfolio is predominantly allocated to Sustainable Transportation (51%), reflecting significant investments in urban mobility and infrastructure modernization initiatives.

This is followed by Energy Efficiency facilities (21%), primarily concentrated within the Power Generation & Transmission sector (71%), driven by electricity network optimization programs and ISO 50001 energy management initiatives, as well as the Cables Manufacturing sector (23%).

Additional allocations include Microfinance (10%), supporting financial inclusion objectives, and Digital Services & Communication (7%), contributing to the advancement of sustainable digital infrastructure.

The remaining 18% of the portfolio is diversified across multiple sustainability criteria including but not limited to, Green Buildings, Social Housing, Healthcare Services, and Environmental Protection.

CIB's diversified sustainable finance portfolio highlights a strong strategic focus on sustainable urban mobility, energy resilience, microfinance, and digital services, while also demonstrating clear opportunities to further expand and diversify into emerging sustainability segments to enhance broader environmental and social impact.

### Client Value Proposition

- **Sustainable Finance Programs and Product Development:**
- **Technical Advisory Services**

CIB aims to provide its wide clientele basis across all lines of business with diverse sustainable finance solutions and technical advisory services that fit their specific needs for business growth opportunities and value creation.

CIB proactively introduced to the market a portfolio of Innovative Sustainable Finance Programs & Solutions, targeting various industry sectors with a wide offering that covers various sustainable finance eligibility criteria, resulting in both environmental and social impacts.

## Corporate Banking Clients

In addition to the wide range of Innovative Sustainable Finance Programs & Solutions, sectoral decarbonization has been front and center of CIB's sustainable finance value proposition to its corporate clients during 2025. This is to support our clients in meeting the growing national and global expectations and market dynamics for hard-to-abate sectors, especially the challenges that face our exporting clients in selected sectors such as cement, aluminum, and oil & gas sectors.

## Climate Mitigation and Adaptation Finance

By leveraging on its capital base, advisory capabilities, and market leadership, CIB is accelerating the transition toward a more sustainable economy through helping sectors to mitigate climate related risks. CIB offers solutions in the form of climate mitigation and adaptation finance in partnership with the DFIs such as PROPARGO & EBRD through offering blended finance mechanisms. During 2025, CIB worked on various climate mitigation & adaptation solutions, such as energy efficiency, water management and desalinations, and pollution prevention & control.

## Transition Finance for Hard-to-Abate Sectors

In 2025, CIB deepened its transition-finance leadership in hard-to-abate sectors with focus on the oil & gas and cement sectors by complementing client engagement with rigorous, forward-looking sectoral studies on decarbonization pathways and emerging technologies. These studies, covering abatement levers, technology readiness levels, and regional feasibility considerations, have become foundational to CIB's proprietary transition planning approach. They enable the Bank to assess realistic transition trajectories for hard-to-abate sectors and to design financing solutions that align with credible, science-informed decarbonization milestones. The findings also involved client discussions on technologies such as methane abatement, electrification, hydrogen, alternative fuels, clinker substitution, and process optimization, ensuring that CIB's advisory and financing activities are grounded in both technical and economic realities.

## Retail Banking Clients

### Business Banking

In 2025, CIB continuously offered its business banking clients a wide range of sustainable finance solutions and products under various programs.

Driving Transition Finance: CIB is driving the SME transition through its innovative "Sustaining SMEs" programs. The program empowers SMEs to integrate sustainability practices into their business models. The program focuses on accelerating the low-carbon transition of SMEs through a range of sustainable finance products and capacity-building services. In collaboration with GIZ, CIB is developing innovative SME products, including renewable energy and resource efficiency as well as sector-focused programs for food and beverage, plastic, and textile industries.

CIB Launched Sustainable Finance Loans for SMEs under its "Sustaining SMEs" Program: CIB launched Sustainable Finance Loans, the first of their kind in the local market, enabling SMEs to efficiently sustain their businesses, invest in renewable energy and resource efficiency, and upgrade their fixed assets. CIB further offers tailored programs to address the needs of three different sectors, including plastics, food and beverage and textile.

### Consumer Banking

In 2025, the Bank pursued partnerships and collaborations with various entities, aimed at delivering innovative sustainable finance solutions to its Consumer Banking clients.

Collaboration with the Gesellschaft fuer Internationale Zusammenarbeit 'GIZ': CIB signed a memorandum of understanding (MoU) with the consultancy firm IPC GmbH (IPC), commissioned by GIZ, to deliver advisory services under its global "Sustainable Economic Transformation and Sustainable Finance" program. The collaboration aims to strengthen the Bank's sustainable finance offering by providing technical assistance to develop sustainable finance products for consumer banking clients. As such, the scope of work includes developing a product manual, conducting a market assessment, and delivering capacity-building activities.

Solar Systems: CIB has conducted a partnership with a local solar vendor, targeting the Plus and Wealth consumer banking segments. It includes competitive offerings for secured and unsecured loans, as well as credit card plans, to finance solar PV systems, solar water heaters, and solar EV charging stations.

### Financial Inclusion

Financial Empowerment Products for Youth and Women: In light of CIB's support for financial

inclusion initiatives, and in alignment with the Central Bank of Egypt's mandate; CIB is working in close collaboration under PROPARCO's Technical Assistance program to advance the design of "Financial Empowerment" products that go beyond mainstream inclusion. These solutions are strategically tailored to women and youth, recognizing them as the most dynamic drivers of Egypt's future economy. By combining access to finance with targeted capacity-building, mentorship, and digital literacy initiatives, CIB is ensuring that these groups are not only included in the financial system, but are also equipped to innovate, build resilience, and unlock sustainable prosperity.

### ESG and Climate Risk Management

#### A. ESG Due Diligence and ESRMS Due Diligence - A certification of CIB Robust Environmental & Social Risk Management System 'ERMS':

A bank-wide ESG due diligence is carried out by DFIs such as the IFC, EBRD, FMO, PROPARCO and BII. Also, a due diligence on CIB Environmental and Social Risk Management System 'ESRMS' performance is carried out by an external auditor. CIB is proud of its robust ESRMS, which is on par with international standards (IFC, EBRD, EP), including the E&S due diligence assessment process, which covers the whole lending portfolio, ensuring compliance with the CBE's Circular No. 737 of 2022. Through this assessment, the Bank ensures that clients are complying with national regulations and international standards, and in case of non-compliance, correction action plans are implemented to reach full compliance.

#### B. Governance of Climate Risk Management - Enacting the Climate Change Task Force (CCTF) to Accelerate Climate Risk Management:

During 2025, the activation of climate governance mechanisms was on top of the Board Sustainability Committee agenda to ensure resilience to climate change risks, implement the Bank's climate strategy, and enforce engagement with our clients on climate-related goals and transition plans. This activation is enacted by the Climate Change Task Force (CCTF), which CIB has been establishing as a cross-functional governance entity, composed of key business segments and functions relevant to climate change risk and opportunities across the bank, in line with TCFD implementation.

#### C. CIB Climate Risk Management Integration Process:

A key focus in 2025 remained the development of climate risk management practices. In line with the Bank's Climate Risk Management Guide, CIB continues to advance a phased roadmap for climate risk integration across core risk management processes and remains committed to strengthening internal capabilities and methodologies, in line with the global developments. The Bank continued to use qualitative and quantitative assessments, including scenario analysis and stress testing, to assess the potential impacts of physical and transition climate risks on other traditional risk categories. These efforts support a progressive alignment with global best practice, while recognizing the evolving nature of climate science, modelling techniques, and data availability. Climate-related risk information is disclosed annually within the Bank's Sustainability Report, providing transparency on CIB's evolving practices, initiatives, and alignment with international best practices.

#### D. Climate Risk Management for Hard-To-Abate Sectors:

The Bank has been developing innovative, out of the box solutions for hard-to-abate sectors, striking a balance between climate risk management, and sustained business growth while meeting clients' funding needs. These solutions include comprehensive programs with tailored advisory service, walk-through energy audits, and capacity building initiatives.

#### E. Transition Risk -The Carbon Border Adjustment Mechanism (CBAM) - Regulatory Compliance:

CIB is preparing the CBAM Report in accordance with CBE Circular No. 255 of 2025, assessing the Bank's portfolio exposure to clients affected by the Carbon Border Adjustment Mechanism (CBAM) regulations newly imposed by the EU and the UK on imports in specific sectors. The EU initially lists iron & steel, aluminum, cement, fertilizers, electricity, and green hydrogen, while the UK exclude the electricity sector, while implementation is scheduled to commence in Jan.'26 and Jan.'27 respectively. Given the expected financial impact of CBAM-related compliance costs on the P&L of exporting companies in the affected sectors, CIB applies heightened focus to these sectors to support clients in their transition.

### Successful Completion of Sustainable Finance System & Strategy Implementation

A Solid Foundation for Resilience & Value Creation In 2025, CIB witnessed the completion of its sustainability system and strategy implementation that leveraged the efforts of cross-functional workstreams, enhancing the integration of Environmental, Social, and Governance (ESG) principles across its business model, leveraging on synergies across the bank. This dual focus frames the Bank's sustainable finance narrative, deepens the integration of sustainable finance across the institution, and reinforces its role as a catalyst for inclusive growth and sustainable value creation.

#### ESG Integration into the Bank's SOPs

Embedding Sustainability Across CIB's Functions CIB is currently finalizing a comprehensive ESG integration plan across all Standard Operating Processes (SOPs) of the Bank's functions and operations. This journey of a well-integrated and multiple-track sustainability system transformation has involved evaluating current practices, identifying gaps and opportunities, and conducting capacity-building sessions to support the various departments in integrating ESG dimensions into their relevant SOPs. Please refer to the 'Sustainability Management Systems' section under the Institutional Pillars.

#### Evolution of our Sustainability Disclosures for Transparency & Stakeholders' Engagement

Complementing this narrative, our sustainability disclosures have addressed investors', creditors and regulatory compliance expectations. The 2024 ESGDD Report presents a transformative, data-driven approach to sustainability, reinforcing transparency and strategic alignment across our operations. Now in its third year, the ESGDD, CIB's flagship disclosure framework, represents a strategic evolution of the traditional ESG model, placing 'Data' and 'Digitization' at the heart of credible sustainability systems. The introduction of the 'ESG Data Pack' in the report of 2024 further advances this vision, offering a comprehensive suite of quantitative indicators 'KPIs' to measure and track performance across material sustainability topics. Please refer to the 'Sustainable Finance Policy & Frameworks Architecture' section under the Institutional Pillars.

### ESG Due Diligence and Access to Capital

CIB's continuous collaboration with various DFIs like the IFC, the EBRD, and PROPARCO, facilitates a wide scope of sustainable finance funding coupled with technical assistance for the Bank's clients. These are granted based on successful due diligence on CIB environmental and social management system, acknowledging the eligibility of the Bank and the relevant financed projects. The benefit of these collaborations goes far beyond funding, it is about the transfer of global expertise and knowledge exchange, as well as providing assurance and trust in Egypt's biggest private sector bank. Please refer to the 'Sustainability Management Systems' section under the Institutional Pillars.

In addition to the Bank's ongoing partnership and engagement with the IFC under the Green Bond Program (USD 100 million), the Green Senior loan (USD 100 million), and the 'EDGE' green building certification; and with the EBRD under the Green Economy Financing Facility 'GEFF' Program (USD 50 million) and the Women in Business (WIB) Program (USD 10 million), CIB has entered into a new partnership in 2025 with PROPARCO the private sector financing arm of the Agence Française de Développement (AFD) under the Climate Finance Facility (USD 70 million) & Euro 2 million technical assistance to enhance the Bank's green lending capacity. This collaboration is designed to provide funding for sustainable projects, particularly those focused on renewable energy, energy efficiency, and climate resilience (with a strong emphasis on climate adaptation finance). At least 70% of this facility is earmarked to finance climate adaptation.

#### ESG Data and Digitization Platform

Acknowledging the importance of ESG data and its digitization, CIB is progressively working on a comprehensive platform to address multiple ESG dimensions. The Ecological Footprint Module has been successfully completed, while a green portfolio reporting module for lending and investment, submitted to the Central Bank of Egypt, has been finalized ensure accuracy and credibility in our reporting. The Environmental & Social Risk Management System (ESRMS) and Climate Risk modules are in progress, which will cover ESRM annual reporting and financed emissions.

### Fostering Sustainability Culture Across CIB

Recognizing the importance of employee capacity building to achieve ESG integration across CIB's functions and business, the following milestones were achieved in 2025:

#### A. Sustainable Finance School

In coordination with the Learning & Development 'L&D' Department who were leading the Sustainable Finance Education Workstream under the Sustainable Finance System & Strategy implementation, the Sustainable Finance School was established to provide staff from various functions with sustainable finance awareness and knowledge.

#### B. Sustainable Finance Digital Library

The Sustainable Finance Library was launched on the Bank's staff platform as a strategic knowledge hub that generates long-term value for CIB through curated ESG resources.

#### C. Sustainable Finance Newsletter

A Sustainable Finance focused newsletter "Future Finance" was launched on the Bank's staff platform for CIB employees to enhance ESG knowledge and practices on latest ESG trends.

#### D. Collaboration with Peers – The Federation of Egyptian Banks

During 2025, CIB collaborated with Egyptian banks to accelerate the transition toward sustainable finance across Egypt's banking sector. In this context, several activities, sessions, and capacity-building events were organized by the Federation's Sustainable Finance Committee, in alignment with CBE circulars, fostering peer-to-peer knowledge sharing.

#### The Sustainable Finance Institutional Pillars

In 2021, CIB developed a proprietary institutional framework anchored in six core pillars, designed to embed sustainability across the Bank and drive both sustainability and business performance across all operations. These pillars integrate ESG principles into the Bank's



institutional fabric, ensuring consistency, coherence, and alignment across functions. By engaging all areas of the organization, the framework enables a systematic, enterprise-wide approach to ESG integration. Their proven synergies reinforce one another, enhancing efficiency and impact while enabling value creation and sustained growth. This framework underpins CIB's Sustainable Finance Policy, Sustainability Systems, and Strategy, and has catalyzed a holistic transformation across the Bank and its client engagements.

#### 1. Sustainability Governance

Governance empowers CIB to lead with purpose, uphold its values, and remain resilient in a changing world. It ensures that stakeholders' environmental, social, and governance (ESG) priorities are placed on the executive management agenda and receive focused Board oversight. ESG priorities are being systematically integrated across all departments, reinforcing accountability, empowerment, and transparency.

CIB's governance framework reflects a strong commitment to ethical conduct, transparency, and strategic accountability, and ensures that ESG principles are fully embedded in its operations and business activities. It ensures compliance with all regulatory requirements, including the CBE Sustainable Finance Circulars #247 (2021) and #737 (2022), and the FRA Resolution #108 (2021), mandating ESG and sustainable finance disclosures. Led by a diverse and experienced Board, the Bank ensures robust oversight across all functions, with ESG matters integrated through dedicated Board and executive committees. CIB's alignment with global frameworks and active participation in sustainability alliances helps to reinforce its governance practices, which are anchored in integrity, risk management, and stakeholder trust, supporting long-term resilience and value creation.

Oversight and alignment between the Board of Directors and Executive Management are maintained

via the Board Sustainability Committee (BSC), the Sustainable Finance Steering Committee (SFSC), and the Chief Sustainability Officer (CSO), who heads the Sustainable Finance Department. This structure provides a top-down governance mechanism, complemented by the Sustainability Strategic Network (SSN), which anchors a bottom-up, staff-driven, and cross-functional approach to ESG integration across the Bank.

**Board Sustainability Committee (BSC):** The BSC provides strategic oversight to keep sustainable finance central to the Bank's agenda and to ensure active engagement with ESG matters. In 2025, the Committee met six times, reviewing the Bank's regulatory reports and endorsing sustainability frameworks, policies, strategic initiatives, and objectives. The Committee also monitored compliance with local regulations and international ESG frameworks, ensured timely identification and management of material ESG risks and opportunities, and provided guidance on emerging priorities requiring Board-level attention.

**Sustainable Finance Steering Committee (SFSC):** The SFSC is a cross-functional body that includes executive management representation. It is chaired by CIB's Deputy CEO and Executive Board Member, and also includes another Executive Board Member, along with senior executives overseeing major lines of business and support functions. The SFSC's mandate is to 'establish, guide, empower, and monitor' the Sustainable Finance Department in alignment with CIB's business needs and international best practices. It ensures ESG priorities are embedded across all business lines and operations, and it tracks the implementation of sustainability initiatives (including climate-related actions) against the strategy. The committee meets regularly to review key developments, including the progress toward green financing, the status of ESG risk integration, and the rollout of new sustainable products, as well as ESG reporting and disclosures, stakeholder engagement, and the Bank's operational sustainability impact and ecological footprint. It reports on these matters to the Executive Committee.

**Sustainable Finance Department:** This dedicated department serves as the central driver of CIB's ESG Strategy and embeds sustainability into the Bank's systems, strategy, and culture. The department is headed by the Chief Sustainability Officer (CSO) who is a member of the SFSC and attends the Board Sustainability Committee, acting as a pivotal link between the Board and management on sustainability

topics. The CSO is responsible for driving CIB's sustainability strategy, policies, and disclosures and provides expert stewardship on ESG matters, enabling the Bank to capitalize on opportunities (e.g., green finance) and mitigate associated risks. The Sustainable Finance department plays a key role in mainstreaming environment, social, and governance (ESG) principles across all functions and lines of business, ensuring that sustainability considerations are integrated across risk management, business development, operations, as well as governance and compliance. It coordinates enterprise-wide sustainability programs, develops sustainable financial products, engages with stakeholders on ESG issues, and prepares the Bank's sustainability disclosures, and reports, while engaging with ESG rating agencies. It also works closely with business units to implement the Sustainable Finance Strategy on the ground (for instance, rolling out new green loan products or guiding clients on sustainability-linked advisory services). In addition, it ensures that CIB remains aligned with global ESG trends and developments.

**ESG Risk Management Department:** CIB has a dedicated ESG Risk Management Department under the Risk Management Group to identify, assess and review the environmental, social and governance risks in the Bank's lending and investment portfolios. Reporting to the Chief Risk Officer (CRO) and working closely with the Sustainable Finance Department, the department is responsible for implementing and maintaining CIB's Environmental and Social Risk Management System (ESRMS), in alignment with international best practices.

In addition, the department leads the integration of climate risk into the Bank's existing risk management framework. It is responsible for both quantitative and qualitative assessments, including the implementation of climate risk stress testing and scenario analysis frameworks, as well as the development of robust risk metrics and risk appetite indicators in line with local regulatory guidelines, international frameworks, and best practices.

**Climate Change Governance Structure:** The Bank has established a Climate Change Governance Structure, in line with the requirements of the TCFD, to ensure focus on climate change risk management, tackling climate finance opportunities, and monitoring of metrics and KPIs.

**Sustainability Strategic Network (SSN):** As a core element of CIB's governance architecture,

this cross-functional, multi-stakeholder platform, comprising thirty-two members from six departments, fosters bottom-up engagement by empowering staff from across the Bank to integrate ESG into their daily work. This progressive platform promotes collaboration and knowledge sharing, helping to bridge ESG with

business and operational integration. By connecting employees with resources, such as webinars, training, and global best practices, the SSN fosters broad engagement in CIB's sustainability agenda and supports a strong internal culture of sustainability advocacy, complementing the traditional top-down approach.

## 2. Sustainable Finance Policy and Frameworks Architecture

### Sustainable Finance Policy

First introduced in 2021 and most recently reviewed in 2025, CIB's Sustainable Finance Policy serves as a comprehensive, enterprise-wide blueprint for integrating ESG principles across all business lines, departments, and functions. The policy reinforces CIB's commitment to embedding sustainability into core decision-making processes and ensures alignment with evolving global standards and national priorities. It is reviewed and updated annually to reflect emerging risks, opportunities, and regulatory developments.

<p><b>Risk/ESRMS</b> Enhanced risk management</p>	
<p><b>Portfolio</b> ESG portfolio assessment and enhancement</p>	
<p><b>EESG Reporting</b> Transparent reporting on ESG measures</p>	
<p><b>ESG Indices</b> Global sustainability ratings and indices</p>	
<p><b>Science-Based Approaches</b> Streamlined and globally accepted scenario-setting</p>	

CIB's robust sustainable finance architecture is firmly aligned with both national priorities and international standards, reinforcing its deep-rooted Environmental, Social, and Governance (ESG) commitments. As a recognized pioneer in the field, the Bank has consistently led by example, becoming a Founding Signatory of the Principles for Responsible Banking (PRB) in 2016, an early adopter of the Task

Force on Climate-related Financial Disclosures (TCFD) in 2020, and a Founding Signatory of the Net-Zero Banking Alliance (NZBA) in 2021. These milestones reflect CIB's dedication to embedding global best practices into its strategy, governance, and client engagement, positioning it at the forefront of Egypt's sustainable finance evolution.

## Transparency and Disclosures

CIB's 2024 ESGDD Report marks a new chapter in integrated sustainability and data-driven governance: Transparency and Disclosures are ensured through regulatory reporting and disclosures as mandated by the CBE and the FRA, and in alignment with global best practice. Accordingly, CIB has published its third Environment, Social, Governance, Data and Digitization (ESGDD) Report 2024, fostering its continuous commitment to address the evolution and quality of its sustainability reporting & disclosures to cater investors' and stakeholders' requirements.

Structured around the six capitals of the Integrated Reporting Framework, the report offers a holistic view of how CIB creates value. It consolidates disclosures across leading global standards, including the Global Reporting Initiative 'GRI', SASB, Equator Principles 'EP', Principles for Responsible Banking 'PRB', and Task Force on Climate-related Disclosures 'TCFD', providing stakeholders with a unified and tailored source of information. By consolidating all the sustainability frameworks and standards CIB is aligned with, this precious disclosure complies with the mandates of our key regulators, the Central Bank of Egypt (CBE) and the Financial Regulatory Authority (FRA) and serves as a vital resource for investors and creditors seeking clarity on ESG performance prior to capital allocation. The report received a limited assurance by a local ESG consultant, while the 2025 report will undergo an independent third-party assurance with an international contracted consultant. The ESGDD Report also operationalizes CIB's Sustainable Finance Policy, reaffirming its commitment to transparency, depth, and quality in sustainability reporting.

The ESG Data Pack included in ESGDD (2024) report represents a strategic foundation for performance management, risk mitigation, and informed decision making. Built in alignment with globally recognized frameworks such as the GRI Standards for impact materiality and ISSB/SASB for financial relevance and benchmarked against leading ESG rating platforms including CDP, S&P Global CSA, MSCI, and Sustainalytics, it enhances the comparability, credibility, and transparency of CIB's disclosures for all stakeholders. CIB will continue to report progress transparently, guided by the standards and

disclosures set out in its 2024 Report ESGDD, and by a practical imperative to translate sustainability commitments into measurable impact.

## 3. Sustainability Management Systems

**Institutionalizing ESG Through Policy, Capacity Building, and Data Integration:** CIB employs a multifaceted approach to embed sustainability across the organization by integrating ESG principles into policies, capacity-building efforts, and data monitoring systems, ensuring sustainability is woven into the standard operating procedures of all departments. Through continuous alignment, targeted training, and data-driven oversight, CIB institutionalizes ESG practices to ensure consistency, accountability, and long-term impact across its operations.

**ESG Integration into the Bank's Policies & SOPs:** CIB has integrated ESG across its policies, procedures, and risk management systems, in alignment with global standards. A cornerstone of this transformation was the thorough integration of ESG dimensions into the Bank's entire operational framework, including:

- A comprehensive revision of all the Bank's policies to incorporate ESG considerations.
- Integration of sustainability into departmental Standard Operating Procedures (SOPs), making ESG a core element of day-to-day operations across all functions.
- A robust bank-wide sustainability capacity-building program, that empowered staff at all levels with the knowledge and tools to operationalize ESG integration.

This collaborative approach has enabled CIB to methodically build a robust sustainability system while leading the market with innovative ESG-aligned financial instruments. An efficient sustainability system reinforces CIB's sustainability strategy while enhancing the quality and credibility of our sustainability disclosures, strengthening the Bank's transparency, market positioning, and stakeholders' trust.

**Environmental and Social Risk Management System (ESRMS):** CIB maintains a strong Environmental and Social Risk Management System (ESRMS) that integrates ESG considerations into its credit analysis and corporate finance activities. This structured framework enables the Bank to identify, assess, and mitigate environmental and social risks

### Green Bond

100 <sup>USD</sup> <sub>MN</sub>

CIB launched Egypt's first Corporate Green Bond in 2021

throughout the entire lending cycle from client onboarding and due diligence to approval and post-financing monitoring. The ESRMS supports regulatory compliance, enhances alignment with international standards, strengthens the Bank's reputation, and facilitates access to funding from DFIs.

#### Partnerships with DFIs

CIB is keen to collaborate with various leading development finance institutions to accelerate the transition, offering a wide range of sustainable finance solutions and programs. These include tailored client advisory services and rigorous due diligence assessments, ensuring that projects are both impactful and aligned with international sustainability standards.

**1. IFC Partnership – CIB Issuance of Egypt's 1<sup>st</sup> Corporate Green Bond (USD 100 million):** In 2021, the Program's launch was one of the main factors that triggered the Bank's system transformation, including building up the Environmental & Social Risk Management System 'ESRMS', E&S concurrence, sustainable finance programs and solutions, and capacity building.

**2. IFC Partnership – Green Senior loan (USD 100 million):** In June 2023, the program was initiated and has achieved notable success in green building finance. Four sub-projects targeting the 'EDGE' green building certification have already undergone technical assessment and are expected to receive final certification by 2026.

**3. EBRD Partnership - Green Economy Financing Facility 'GEFF' Program (USD 50 million):** The program serves the Bank's green eligible projects for SME's client according to EU definition and meets the EBRD Green Economy Financing Facility criteria. The program has been successful in fulfilling clients' needs for green facilities, while enhancing the Bank's green finance portfolio.

**4. EBRD Partnership - Women in Business (WIB) Program (USD 10 million):** In June 2024, the Program was initiated to serve the Business Banking clients that meet the EBRD Women in Business criteria and has been quite successful in satisfying our clients' needs, while enhancing the Bank's social finance portfolio.

**5. PROPARCO Partnership – Climate Finance (USD 70 million):** In 2025, CIB partnered with PROPARCO, the private sector financing arm of the Agence Française de Développement (AFD), to enhance the Bank's green lending capacity. This collaboration is designed to channel funding into sustainable projects, with a particular focus on renewable energy, energy efficiency, and climate resilience, placing strong emphasis on climate adaptation finance. Under the agreement, PROPARCO is extending a USD 70 million credit facility to CIB, with a 7-year tenor, through the Green Climate Fund's "Transforming Financial Systems for Climate (TFSC)" program. Notably, at least 70% of this facility is earmarked for climate adaptation projects, reflecting the urgent need to support businesses build resilience to climate change. In addition, a EUR 2 million Technical Assistance grant is being provided to CIB.

**Environmental Responsibility:** CIB recognizes environmental responsibility as both a commitment and a strategic priority. The Bank manages its own carbon footprint, finances low-carbon transition, and integrates climate risks into decision-making to support long-term environmental and financial resilience. CIB's environmental approach is guided by three core material topics: Environmental and Climate Risk, Sustainable Finance, and Ecological Footprint. These topics shape how the Bank reduces its operational impact, supports climate-aligned investments, and strengthens climate risk integration. By treating these areas as interconnected, CIB fosters long-term environmental and financial resilience through coordinated governance, innovation, transition finance, and system-wide action.

**Climate Risk Management and Transition Finance for Hard-to-Abate Sectors:** CIB is aiming to align its portfolio with the Paris Agreement's pledge of a 1.5-degree pathway by prioritizing decarbonization in key carbon-intensive sectors, including power generation and real estate, for focused decarbonization planning. The Bank utilizes the (PCAF) Standard to quantify financed emissions and has

begun developing sector-specific decarbonization roadmaps, in line with the IEA Net-Zero Emissions by 2050 scenario. These efforts are central to CIB's broader strategy to embed climate risk management and enable the orderly transition of its portfolio with a 1.5°C temperature pathway.

**Client Advocacy-Client Transition (Decarbonization Program):** CIB conducted a decarbonization awareness session in partnership with the IFC for its Oil & Gas clients, supporting their industry's transition toward a low-carbon economy.

**Transition Planning for Hard-to-Abate Sectors with the Bank's Climate Risk Management framework:** CIB is preparing to publish its third TCFD Report, which will emphasize its focus on Transition Planning for hard-to-abate sectors. This marks a significant step change in CIB's role, moving from internal alignment to proactive client and ecosystem engagement, and highlights the importance of well-defined sectoral decarbonization pathways.

**CIB Kenya - Advancing Sustainable Finance:** Building on the legacy of CIB Egypt, CIB Kenya is positioning itself as a front-runner in sustainable

finance by embedding ESG considerations across its operations and client engagements. Over the upcoming years, the Bank aims to expand its innovative green finance solutions, while supporting corporate clients in transitioning to low-carbon business models aligned with global sustainability frameworks. CIB Kenya is also working towards developing a Green Finance Framework, engaging in industry-specific ESG seminars, and facilitating collaboration opportunities with local and global stakeholders to promote joint sustainability projects. To further institutionalize its ESG ambitions, CIB Kenya implements a Social and Environmental Policy to integrate responsible practices across all products and services. Additionally, a dedicated Climate-Related Risk Management Policy is established to guide the development of a robust Climate-Related Risk Framework (CRRF), supporting value creation and long-term resilience.

#### 4. Sustainable Finance Strategy

CIB's Sustainable Finance Strategy leverages the ESG dimensions to achieve value preservation, creation, and acceleration in the short, medium, and long term.



The Bank's strategic direction has consistently leveraged sustainable finance as a driver for business growth and long-term value creation for its stakeholders. Embedded within CIB's corporate strategy, the inaugural Sustainable Finance Strategy (2021–2025) has been anchored around four key pillars:

- Strengthen environmental, social, and climate Risk Management by enhancing risk frameworks.
- Drive Revenue Generation by expanding sustainable finance products and services that create value for both clients and the Bank.
- Reduce CIB's operational ecological footprint through responsible resource use and environmentally friendly operations.
- Promote advocacy for sustainable finance by advancing sustainability awareness and ecosystem development at the national, regional, and international levels.

The Strategy implementation has been affected through eight parallel workstreams, that involved all relevant lines of business and support functions. With the successful closure of the workstreams mid-2025, their outputs have been institutionalized, making sustainable finance a core component part of the business-as-usual operations.

CIB continues to lead by leveraging ESG to deepen client engagement and expand its commitment to green and climate finance. The Bank maintains a strategic focus on funding projects that strengthen its sustainable finance portfolio, reflecting tangible progress in embedding environmental and social considerations into its core business strategy and climate action agenda. Looking forward, CIB aims to advance its sustainable finance strategy through a multi-lens transition approach, whereby decarbonizing hard-to-abate sectors remains core, while equal focus on adaptation, resilience, and inclusiveness.

**CIB's Sustainable Finance Portfolio:** CIB continues to expand its commitment to green and climate finance, reflecting a strategic focus on funding projects that drive sustainable development and climate action. As of 31 December, 2025, the Bank's sustainable finance portfolio accounted for 19.8% of total direct lending, demonstrating significant progress in integrating environmental and social considerations into its core business strategy. CIB's ESRMS enabled this growth by playing a critical role in unlocking blended climate finance.

**Strategic MOU Signed for Consumer Banking**

**Product Development:** CIB signed a Memorandum of Understanding (MoU) with IPC, under GIZ's Global Program: Sustainable Economic Transformation and Sustainable Finance. This marks a pivotal step in advancing CIB's Sustainable Finance strategy, strengthening our commitment to innovation and impact relevant to product development for our Consumer Banking clientele, driven by cross-functional collaboration and international expertise.

**Inclusive and Social Finance:** Access, inclusion, and empowerment remain amongst CIB's strategic priorities. CIB developed tailored products for SMEs, women owned businesses, and microenterprises combining innovative structures, capacity building, and technical assistance to expand financial empowerment and participation across underserved segments.

**CIB's Decarbonization Program and Sustaining Sectors:**

Through CIB's Sustaining Sectors and Decarbonization programs, the Bank is helping carbon-intensive sectors build decarbonization plans. These programs are part of the Bank's system-wide approach to embedding ESG principles, managing ESG & Climate related risks, and creating value through innovative, environmentally, socially, and climate-aligned finance. CIB's green and climate finance portfolio reflects a dynamic and diversified approach to sustainability, encompassing projects in renewable energy, energy efficiency, sustainable infrastructure, and social development. Each initiative is carefully aligned with the Central Bank of Egypt's sustainable finance definitions and global best practices, ensuring both regulatory compliance and international credibility. This strategic alignment enables CIB to mobilize impactful capital, support inclusive growth, and accelerate Egypt's transition to a low-carbon economy. The following sections explore the Bank's portfolio composition, flagship sustainable finance programs, and its evolving approach to transition finance, highlighting how CIB continues to lead with purpose and innovation.



**5. Sustainability Advocacy and Stakeholder Engagement**

This strategic pillar promotes sustainability awareness and deep stakeholder engagement by applying a Systems Thinking approach and leveraging ecosystem-based model. CIB recognizes that meaningful change requires interconnected action across institutions, and sectors. Internally, the Bank fosters alignment through staff capacity-building and cross-functional collaboration, reinforcing a shared sustainability culture. Externally, CIB actively engages clients, regulators, and partners to co-create solutions and influence market transformation. The Bank also contributes through leadership at a global level, participating in

advisory boards, policy dialogues, and expert working groups hosted by leading think tanks. Through this integrated approach, CIB strengthens its role as a catalyst for systemic, collaborative, and scalable sustainable finance.

**CIB External Advocacy and Global Presence:**

**ESG Ratings/Indices 2025:**

In light of its robust ESG governance mechanisms, and resilient sustainability practices, CIB has been featured on several recognized ratings & indices.

Ratings and Indexes	Current Rating
FTSE4GOOD	Constituent
MSCI ESG	AA
S&P (CSA)	36
SUSTAINALYTICS	B
CDP	

**ESG Global Awards 2025:**

CIB's sustainability strategy, transparency, and sustainable finance achievements and initiatives were globally recognized by reputable global awards:

- **Global Finance:** Best Bank for Sustainable Financing in Emerging Markets (Africa Category) and Best Bank for Sustainability Transparency (Africa Category)
- **Euromoney:** Egypt's Best Bank for Sustainable Finance
- **MEED:** Best ESG Strategy and Best Sustainable Finance Initiative

**Joining Forces with Peers:**

CIB is engaged with its peers in the Sustainable Finance Committee of the Federation of Egyptian Banks, leveraging CIB's expertise in the field of ESG integration across operations, in alignment with national regulations and emerging global trends and market dynamics to foster a more sustainable and resilient financial ecosystem in Egypt. CIB leads the Federation's Environmental & Social Risk Management (ESRM) and Climate Risk Working Group, where it has conducted extensive training programs to build peer capacity and promote the adoption of robust ESRM frameworks across the sector. Also, CIB actively contributes to the Mitigation Finance Working Group, reinforcing its commitment to climate-aligned finance and sector-wide ESG integration.

**Internal Advocacy and Capacity Building:**

**Sustainable Finance School:**

The Sustainable Finance School was established to advance the bank's vision of embedding sustainability into every aspect of its operations and decision making. Its core objectives are to equip employees with the knowledge and tools to understand global sustainability taxonomies, comply with evolving regulatory frameworks, and integrate ESG principles into financial practices. By fostering cross functional learning and collaboration, the school ensures that sustainability is not treated as a standalone initiative but as a shared responsibility across all departments. Ultimately, the program aims to position CIB as a regional leader in sustainable finance, driving responsible growth, innovation, and long term value creation for both the Bank and the communities it serves.

**Sustainable Finance Newsletter:**

In 2025, CIB introduced a monthly sustainable finance newsletter titled "Future Finance" designed to keep staff informed and engaged with the rapidly evolving world of sustainable finance. Each edition highlighted key international and local trends, regulatory updates and market developments that shape how financial institutions operate in today's sustainability driven landscape. The newsletter also aims to promote meaningful staff engagement, and to strengthen the Bank's sustainability culture.

**Sustainable Finance Library:**

The Sustainable Finance Library serves as a central knowledge hub designed to support CIB's vision of embedding sustainability across all areas of the bank. The library is a dynamic learning tool that fosters continuous education, collaboration, and innovation, ensuring that sustainability remains a shared responsibility and a driver of long term value creation. It provides employees with easy access to curated resources, including international taxonomies, regulatory updates, case studies, and best practices in ESG integration. By consolidating diverse materials into one accessible platform, the library empowers staff from every department to deepen their understanding of sustainable finance and apply it directly to their work.

**6. Sustainable Finance Innovation Leveraging ESG to Shape New Business Models, Products, and Client Solutions**

This pillar focuses on fostering innovation as a driver for embedding sustainability into the Bank's value creation model. It reflects CIB's commitment to leveraging ESG opportunities to develop new business models, financial products, and client-centric solutions that respond to emerging sustainability needs. Innovation in this context encompasses the development of an ESG data platform, the design of transition-enabling instruments, the expansion of the green and social finance offerings, and the creation of tailored solutions to support clients on their sustainability journeys. In parallel, the Bank is developing a robust internal ESG data architecture to support product innovation, enhance risk-informed decision-making, and unlock strategic insights. Together, these efforts position CIB at the forefront of sustainable finance.

**Innovative Sustainable Finance Programs & Solutions:**

CIB has been continuously working on the innovation of sustainable finance solutions for its clients, given its strong conviction in the Bank's role in spearheading the sustainable finance market in Egypt, in compliance with the CBE's Six Sustainable

Finance Principles, and in alignment with global best practice.

**12 Sustainable Finance Offerings:** Designed to mobilize capital, address environmental and social challenges, and create long-term value for the Bank and its stakeholders.



**CIB's ESG Data Digitization Platform:**

Data and digitization are central to CIB's transformation agenda enabling more inclusive, secure, and agile banking operations. Recognizing that robust ESG data is essential for credible reporting and informed decision-making. CIB's ESG Data Digitization platform to enable efficient ESG data management and reporting and support environmental and social risk management assessment processes. The Bank aims to advance the development of its ESG Data optimization and integration, since it is essential for financial institutions as they adapt to changing regulations, respond to investor expectations, manage ESG risks, make strategic investment decisions, and drive long-term value creation.

**Innovation in Reporting & Disclosures:**

CIB's Third Environment, Social, Governance, Data and Digitization (ESGGD) Report 2024 has introduced a comprehensive data pack, with relevant ESG indicators and KPIs to inform rating agencies and creditors and to showcase performance and progression across various ESG areas in the Bank over the years. This ESGDD Data Pack outlines CIB's non-financial performance across key environmental, social, and governance (ESG) metrics over the past 2 years, where data is available. It is published as part of the Bank's 2024 ESGDD Report, available on our website

In 2025, CIB has made significant progress in developing its Ecological Footprint (EFP) Module which serves as a centralized digital platform that will enable monitoring and data-driven management of the Bank's operational environmental impact across its premises.